



Ramona Junior High School

4575 Walnut Avenue • Chino, CA 91710-4130 • 909-627-9144 • Grades 7-8

Anne Boden, Principal
andrea_boden@chino.k12.ca.us
www.chino.k12.ca.us

2015-16 School Accountability Report Card Published During the 2016-17 School Year



CHINO VALLEY
UNIFIED SCHOOL DISTRICT

Student Achievement • Safe Schools • Positive School Climate
Humility • Civility • Service

Chino Valley Unified School District

5130 Riverside Drive
Chino, CA 91710-4130
(909) 628-1201
www.chino.k12.ca.us

District Governing Board

Sylvia Orozco, President
Pamela Feix, Vice President
James Na, Clerk
Andrew Cruz, Member
Irene Hernandez-Blair, Member
Carlos Ruelas, Student
Representative

District Administration

Wayne M. Joseph
Superintendent
Norm Enfield, Ed.D.
Deputy Superintendent
Sandra Chen
**Assistant Superintendent, Business
Services**
Lea Fellows
**Assistant Superintendent, Human
Resources**
Grace Park, Ed.D.
**Assistant Superintendent,
Curriculum, Instruction,
Innovation, and Support**
Gregory J. Stachura
**Assistant Superintendent,
Facilities, Planning & Operations**

School Description

Ramona Junior High School is a diverse learning community dedicated to providing a safe, respectful and positive environment for academic and social success. Our teachers, staff, parents and community members are committed to the education and social well being of our 7th and 8th grade students. All Ramona Indians will be given learning opportunities that are necessary to be "Future Ready" and prepared for the academic, business and working world. This means that each student will have access to a standards-based curriculum that is challenging, meaningful and student-centered. Our mission is to engage students in a rigorous curriculum based on common core standards, in order to increase academic achievement and to ensure the development of the literacy skills necessary to function as critical thinkers in today's society. Our goal is to provide each student with a basic understanding of scientific and mathematical concepts, as well as the ever increasing role and use of technology in our lives. Our utmost responsibility is to support our students in becoming self-motivated, life-long learners who will be college and career ready to successfully transition from junior high to high school and beyond. We believe ALL students want and have the desire to learn and will learn if given the opportunity. We are dedicated to ensuring that learning happens!

About the SARC

By February 1 of each year, every school in California is required by state law to publish a School Accountability Report Card (SARC). The SARC contains information about the condition and performance of each California public school. Under the Local Control Funding Formula (LCFF) all local educational agencies (LEAs) are required to prepare a Local Control and Accountability Plan (LCAP), which describes how they intend to meet annual school-specific goals for all pupils, with specific activities to address state and local priorities. Additionally, data reported in an LCAP is to be consistent with data reported in the SARC.

- For more information about SARC requirements, see the California Department of Education (CDE) SARC Web page at <http://www.cde.ca.gov/ta/ac/sa/>.
- For more information about the LCFF or LCAP, see the CDE LCFF Web page at <http://www.cde.ca.gov/fg/aa/lc/>.
- For additional information about the school, parents/guardians and community members should contact the school principal or the district office.

2015-16 Student Enrollment by Grade Level	
Grade Level	Number of Students
Grade 7	291
Grade 8	267
Total Enrollment	558

2015-16 Student Enrollment by Group	
Group	Percent of Total Enrollment
Black or African American	2.2
American Indian or Alaska Native	0
Asian	2
Filipino	1.6
Hispanic or Latino	85.1
Native Hawaiian or Pacific Islander	0
White	8.2
Two or More Races	0.9
Socioeconomically Disadvantaged	83
English Learners	18.6
Students with Disabilities	18.5
Foster Youth	1.6

A. Conditions of Learning

State Priority: Basic

The SARC provides the following information relevant to the Basic State Priority (Priority 1):

- Degree to which teachers are appropriately assigned and fully credentialed in the subject area and for the pupils they are teaching;
- Pupils have access to standards-aligned instructional materials; and
- School facilities are maintained in good repair.

Teacher Credentials			
Ramona Junior High School	14-15	15-16	16-17
With Full Credential	29.2	26.9	27.4
Without Full Credential	0	1.5	2
Teaching Outside Subject Area of Competence	2	1	0
Chino Valley Unified School District	14-15	15-16	16-17
With Full Credential	♦	♦	27.4
Without Full Credential	♦	♦	2
Teaching Outside Subject Area of Competence	♦	♦	0

Teacher Misassignments and Vacant Teacher Positions at this School			
Ramona Junior High School	14-15	15-16	16-17
Teachers of English Learners	0	0	0
Total Teacher Misassignments	0	1	0
Vacant Teacher Positions	0	0	0

* "Misassignments" refers to the number of positions filled by teachers who lack legal authorization to teach that grade level, subject area, student group, etc. Total Teacher Misassignments includes the number of Misassignments of Teachers of English Learners.

Core Academic Classes Taught by Highly Qualified Teachers

2015-16 Percent of Classes In Core Academic Subjects Core Academic Classes Taught by Highly Qualified Teachers		
Location of Classes	Taught by Highly Qualified Teachers	Not Taught by Highly Qualified Teachers
This School	92.2	7.8
Districtwide		
All Schools	97.0	3.0
High-Poverty Schools	95.4	4.6
Low-Poverty Schools	98.6	1.4

* High-poverty schools are defined as those schools with student eligibility of approximately 40 percent or more in the free and reduced price meals program. Low-poverty schools are those with student eligibility of approximately 39 percent or less in the free and reduced price meals program.

Quality, Currency, Availability of Textbooks and Instructional Materials (School Year 2016-17)

On October 14, 2015, the Chino Valley Unified School District’s Board of Education held a public hearing to certify the extent to which textbooks and instructional materials have been provided to students. The Board of Education adopted Resolution 2015/2016-30 which certifies as required by Education Code 60119 that (1) sufficient textbooks and instructional materials have been provided to each student, including English learners, that are aligned to the academic content standards and consistent with the cycles and context of the curriculum frameworks in the following subjects: history/social science, mathematics, reading/language arts, and science, (2) sufficient textbooks or instructional materials were provided to each pupil enrolled in foreign language or health classes, (3) laboratory equipment was available for science laboratory classes offered in grades 9-12, inclusive.

Textbooks and instructional materials are provided for each student for use in class and to take home. It was determined that each pupil in each school has sufficient textbooks and instructional materials that are aligned to the academic content standards in the core subject areas for the 2015/2016 school year.

Textbooks and Instructional Materials	
Year and month in which data were collected: October 2015	
Core Curriculum Area	Textbooks and Instructional Materials/Year of Adoption
Reading/Language Arts	7-8 McDougal Littell; McDougal Littell Reading and Language Arts Program Adopted: 2003) 7-8 Scholastic; Read 180 (Adopted: 2011) The textbooks listed are from most recent adoption: Yes Percent of students lacking their own assigned textbook: 0
Mathematics	7-8 Houghton Mifflin & Harcourt, Big Ideas Math, Course 1, Course 2, and Course 3 (Adopted: 2015) The textbooks listed are from most recent adoption: Yes Percent of students lacking their own assigned textbook: 0
Science	7-8 Pearson Prentice Hall; Prentice Hall California Science Explorer, Focus on Earth, Life, and Physical Science (Adopted: 2008) The textbooks listed are from most recent adoption: Yes Percent of students lacking their own assigned textbook: 0
History-Social Science	7-8 Holt, Rinehart and Winston; Holt California Social Studies (Adopted: 2007) The textbooks listed are from most recent adoption: Yes Percent of students lacking their own assigned textbook: 0

School Facility Conditions and Planned Improvements (Most Recent Year)

The Chino Valley Unified School District provides a safe, clean environment for students, staff, and parents. Custodians ensure classrooms, restrooms, and campus grounds are kept clean and safe. A scheduled maintenance program is in place to keep all classrooms and facilities well-maintained and provide an environment that is conducive to learning. The school site complies with all laws, rules, and regulations pertaining to hazardous materials and state earthquake standards.

Safety concerns are the number one priority of Chino Valley Maintenance and Operations department. District maintenance supervisors are proactive and conduct inspections at school sites on a continual basis. Classrooms, bathrooms, and general areas are kept in good repair and receive basic cleaning on a daily basis. Detailed cleaning is done during vacation periods.

School Facility Good Repair Status (Most Recent Year)				
Year and month in which data were collected: August 2015				
System Inspected	Repair Status			Repair Needed and Action Taken or Planned
	Good	Fair	Poor	
Systems: Gas Leaks, Mechanical/HVAC, Sewer	X			Room: 45 - Exhaust fan inoperable Deficiencies were corrected on or before December 30, 2016.
Interior: Interior Surfaces	X			Rooms: Admin office, H33 - Stained ceiling tiles Rooms: Bldg. B Lib, 44, G26, bldg. H kit - Ceiling tiles missing, damaged, or loose Rooms: B2, 46 - Replace baseboards Rooms: 40, C13 - Repair wall surface needs paint Rooms: C8, C11, C13 - Unsafe carpet condition Deficiencies were corrected on or before December 30, 2016.
Cleanliness: Overall Cleanliness, Pest/ Vermin Infestation	X			WILLIAMS: 36-48 Graffiti etched in windows/tiles Deficiencies were corrected on or before December 30, 2016.
Electrical: Electrical	X			Rooms: Bldg A womens RR, B1, C12, C10, C4, G32, bldg. H girls RR - Lighting covers missing, damaged, or loose Rooms: Bldg B Lib, 39, C12, C10, C6, C13, D21, 14 - Exposed wires Room: B3 - Electrical outlet/light switch covers damaged or missing Rooms: B3, D16 - Replace lamps Deficiencies were corrected on or before December 30, 2016.
Restrooms/Fountains: Restrooms, Sinks/ Fountains	X			Rooms: D19, D16 - Water pressure inadequate Deficiencies were corrected on or before December 30, 2016.
Safety: Fire Safety, Hazardous Materials	X			
Structural: Structural Damage, Roofs	X			
External: Playground/School Grounds, Windows/ Doors/Gates/Fences	X			Room: 44 - Locks and other security hardware not functioning WILLIAMS: playground Significant holes and deterioration-trip hazard WILLIAMS: walkway near lunch area Significant cracks, trip hazards, holes or deterioration Deficiencies were corrected on or before December 30, 2016.
Overall Rating	Exemplary	Good	Fair	Poor
		X		

B. Pupil Outcomes

State Priority: Pupil Achievement

The SARC provides the following information relevant to the State priority: Pupil Achievement (Priority 4):

- Statewide assessments (i.e., California Assessment of Student Performance and Progress [CAASPP] System, which includes the Smarter Balanced Summative Assessments for students in the general education population and the California Alternate Assessments [CAAs] for English language arts/literacy [ELA] and mathematics given in grades three through eight and grade eleven. The CAAs have replaced the California Alternate Performance Assessment [CAPA] for ELA and mathematics, which were eliminated in 2015. Only eligible students may participate in the administration of the CAAs. CAA items are aligned with alternate achievement standards, which are linked with the Common Core State Standards [CCSS] for students with significant cognitive disabilities); and
- The percentage of students who have successfully completed courses that satisfy the requirements for entrance to the University of California and the California State University, or career technical education sequences or programs of study

2015-16 CAASPP Results for All Students						
Subject	Percent of Students Meeting or Exceeding the State Standards (grades 3-8 and 11)					
	School		District		State	
	14-15	15-16	14-15	15-16	14-15	15-16
ELA	31	41	56	59	44	48
Math	19	20	43	47	34	36

* Percentages are not calculated when the number of students tested is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy.

CAASPP Results for All Students - Three-Year Comparison									
Subject	Percent of Students Scoring at Proficient or Advanced (meeting or exceeding the state standards)								
	School			District			State		
	13-14	14-15	15-16	13-14	14-15	15-16	13-14	14-15	15-16
Science	59	64	47	67	64	63	60	56	54

* Science test results include California Standards Tests (CSTs), California Modified Assessment (CMA), and California Alternate Performance Assessment (CAPA) in grades five, eight, and ten. Scores are not shown when the number of students tested is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy.

Grade Level	2015-16 Percent of Students Meeting Fitness Standards		
	4 of 6	5 of 6	6 of 6
7	16.6	23.4	36.6

* Percentages are not calculated when the number of students tested is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy.

2015-16 CAASPP Results by Student Group Science (grades 5, 8, and 10)				
Group	Number of Students		Percent of Students	
	Enrolled	with Valid Scores	w/ Valid Scores	Proficient or Advanced
All Students	274	265	96.7	46.8
Male	127	123	96.9	50.4
Female	147	142	96.6	43.7
Hispanic or Latino	230	223	97.0	44.0
White	25	24	96.0	58.3
Socioeconomically Disadvantaged	218	210	96.3	43.8
English Learners	35	35	100.0	17.1
Students with Disabilities	50	49	98.0	18.4

* Science test results include CSTs, CMA, and CAPA in grades five, eight, and ten. The "Proficient or Advanced" is calculated by taking the total number of students who scored at Proficient or Advanced on the science assessment divided by the total number of students with valid scores. Scores are not shown when the number of students tested is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy.

School Year 2015-16 CAASPP Assessment Results - English Language Arts (ELA)
Disaggregated by Student Groups, Grades Three through Eight and Eleven

Student Group	Grade	Number of Students		Percent of Students	
		Enrolled	Tested	Tested	Standard Met or Exceeded
All Students	7	293	287	98.0	37.1
	8	275	261	94.9	44.4
Male	7	154	152	98.7	27.0
	8	127	120	94.5	35.0
Female	7	139	135	97.1	48.5
	8	148	141	95.3	52.5
Hispanic or Latino	7	251	245	97.6	36.5
	8	231	219	94.8	43.4
White	7	23	23	100.0	39.1
	8	25	24	96.0	45.8
Socioeconomically Disadvantaged	7	252	247	98.0	35.0
	8	219	207	94.5	40.1
English Learners	7	60	57	95.0	12.3
	8	36	33	91.7	15.2
Students with Disabilities	7	53	53	100.0	13.2
	8	50	49	98.0	8.2

ELA test results include the Smarter Balanced Summative Assessment and the CAA. The "Percent Met or Exceeded" is calculated by taking the total number of students who met or exceeded the standard on the Smarter Balanced Summative Assessment plus the total number of students who met the standard on the CAAs divided by the total number of students who participated in both assessments. Double dashes (--) appear in the table when the number of students is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy. The number of students tested includes all students who participated in the test whether they received a score or not; however, the number of students tested is not the number that was used to calculate the achievement level percentages. The achievement level percentages are calculated using only students who received scores.

School Year 2015-16 CAASPP Assessment Results - Mathematics
Disaggregated by Student Groups, Grades Three through Eight and Eleven

Student Group	Grade	Number of Students		Percent of Students	
		Enrolled	Tested	Tested	Standard Met or Exceeded
All Students	7	295	291	98.6	22.4
	8	295	291	98.6	22.4
Male	7	155	154	99.3	16.9
	8	155	154	99.3	16.9
Female	7	140	137	97.9	28.7
	8	140	137	97.9	28.7
Hispanic or Latino	7	253	249	98.4	19.4
	8	253	249	98.4	19.4
White	7	23	23	100.0	34.8
	8	23	23	100.0	34.8

**School Year 2015-16 CAASPP Assessment Results - Mathematics
Disaggregated by Student Groups, Grades Three through Eight and Eleven**

Student Group	Grade	Number of Students		Percent of Students	
		Enrolled	Tested	Tested	Standard Met or Exceeded
Socioeconomically Disadvantaged	7	253	250	98.8	21.3
	8	253	250	98.8	21.3
English Learners	7	60	60	100.0	3.3
	8	60	60	100.0	3.3
Students with Disabilities	7	53	53	100.0	9.4
	8	53	53	100.0	9.4

Mathematics test results include the Smarter Balanced Summative Assessment and the CAA. The "Percent Met or Exceeded" is calculated by taking the total number of students who met or exceeded the standard on the Smarter Balanced Summative Assessment plus the total number of students who met the standard on the CAAs divided by the total number of students who participated in both assessments. Double dashes (--) appear in the table when the number of students is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy. The number of students tested includes all students who participated in the test whether they received a score or not; however, the number of students tested is not the number that was used to calculate the achievement level percentages. The achievement level percentages are calculated using only students who received scores.

C. Engagement

State Priority: Parental Involvement

The SARC provides the following information relevant to the Parental Involvement State Priority (Priority 3):

- Efforts the school district makes to seek parent input in making decisions for the school district and each schoolsite.

Opportunities for Parental Involvement (School Year 2016-17)

Ramona Junior High School welcomes parents to take an active role in their child's education. The parents, students, and staff work as a cohesive team to facilitate the academic learning of each student on our campus. A variety of committees exist for parents on the campus of RJHS: School Site Council, (SSC), English Learner Advisory Committee (ELAC), Parent Teacher Organization (PTO). These committees enhance the learning environment and educational programs at RJHS. Moreover, the Ramona Band Boosters also volunteer many hours for the benefit of our band program. Parents are encouraged to attend Back to School Night, Academic Empowerment Nights, Intervention and Tutoring Meetings, Open House, Gifted and Talented Education Meetings, and English Language Meetings. Parents may call the office to set up a parent teacher conference any time throughout the school year. Ramona Junior High School has an open door policy to help meet the needs of our students. Parents also have an opportunity to attend various empowerment classes and counseling services through our community partnership with Chino Human Services. Additionally families can volunteer to help at our Book Fair and various fundraisers at our campus. Families support the school by attending school-sponsored events, student performances, and athletic events.

State Priority: School Climate

The SARC provides the following information relevant to the School Climate State Priority (Priority 6):

- Pupil suspension rates;
- Pupil expulsion rates; and
- Other local measures on the sense of safety.

School Safety Plan

Each school has a detailed School Site Safety Plan for emergencies. Each staff member is assigned a specific responsibility in the event of an emergency. Staff members are trained in the plan's components and procedures. Fire, earthquake, and intruder drills are held on a regular basis so that all students and staff are familiar with emergency procedures. Emergency supplies are located on each campus in the event of an emergency.

Assigned staff monitors school grounds daily before, during, and after school. The District policy regarding campus visitors is enforced by requiring everyone to check in at the school office and obtain a visitor's badge. A visitor sign-in log is located in the school office and all visitors must sign in before going onto the campus. In addition, all visitors must wear an identifying badge while on campus. To increase security, all gates remain locked during the school day, so visitors must enter campus through the school office.

The Chino Valley Unified School District is committed to providing an environment that fosters health and safety, in both form and function. This commitment extends to the process of developing and maintaining a comprehensive Emergency and Disaster Preparedness Plan as a part of the District's Safe Schools Plan and is evident from the individual site to the overall District. These plans delineate actions to protect all students while they are at school. The plans are designed with the help of security staff members, local law enforcement, local fire, and emergency management, and public health officials as required by Education Code 32280-32282.

Plans are reviewed and updated yearly in accordance with Education Code 32286. These plans include procedures to respond to critical incidents, such as fire, earthquake, or intruders. School personnel practice these drills regularly.

The primary purpose of the Chino Valley Unified School District Emergency and Disaster Preparedness Plan is to define roles and responsibilities at the site and between the site and district office management. The Emergency and Disaster Preparedness Plan establishes the minimum requirements for school and site plans throughout the District. This Plan meets the requirements of the Standardized Emergency Management System (SEMS) as mandated by California Code of Regulations, Sections 2400-2450, and the National Incident Management System (NIMS) as mandated by Government Code 8607. It also meets the requirements for earthquake preparedness found in Title 5 (California State Education Code, Sections 35295-35297).

Suspensions and Expulsions			
School	2013-14	2014-15	2015-16
Suspensions Rate	0.3	15.7	18.3
Expulsions Rate	12.1	0.0	1.5
District	2013-14	2014-15	2015-16
Suspensions Rate	3.8	3.3	3.2
Expulsions Rate	0.1	0.1	0.1
State	2013-14	2014-15	2015-16
Suspensions Rate	4.4	3.8	3.7
Expulsions Rate	0.1	0.1	0.1

D. Other SARC Information

The information in this section is required to be in the SARC but is not included in the state priorities for LCFF.

2016-17 Federal Intervention Program		
Indicator	School	District
Program Improvement Status	In PI	In PI
First Year of Program Improvement	1998-1999	2009-2010
Year in Program Improvement	Year 5	Year 3
Number of Schools Currently in Program Improvement	13	
Percent of Schools Currently in Program Improvement	86.7	

Academic Counselors and Other Support Staff at this School	
Number of Full-Time Equivalent (FTE)	
Academic Counselor	1.0
Counselor (Social/Behavioral or Career Development)	
Library Media Teacher (Librarian)	
Library Media Services Staff (Paraprofessional)	1.0
Psychologist	0.6
Social Worker	
Nurse	0.6
Speech/Language/Hearing Specialist	0.8
Resource Specialist	
Other	
Average Number of Students per Staff Member	
Academic Counselor	600

* One Full Time Equivalent (FTE) equals one staff member working full time; one FTE could also represent two staff members who each work 50 percent of full time.

Average Class Size and Class Size Distribution (Secondary)												
Subject	Average Class Size			Number of Classrooms*								
				1-22			23-32			33+		
	2013-14	2014-15	2015-16	2013-14	2014-15	2015-16	2013-14	2014-15	2015-16	2013-14	2014-15	2015-16
English	21	20	19	19	19	21	16	16	18	4	2	0
Mathematics	23	19	22	10	9	12	18	7	14	1		1
Science	28	29	28	2	2	3	14	14	14	6	4	3
Social Science	29	28	26	3	4	7	9	14	13	10	4	4

* Number of classes indicates how many classrooms fall into each size category (a range of total students per classroom). At the secondary school level, this information is reported by subject area rather than grade level.

Professional Development provided for Teachers

The Chino Valley Unified School District is committed to high quality Professional Learning to support the instructional capacity of teachers and leaders. Professional learning opportunities are aligned to CVUSD's Area of Emphasis for Common Core ELA, Common Core Math, 4C's-Critical Thinking, Student Behavior, Instructional Technology and Formative Assessments. These areas were identified by the Teaching and Learning Task Force as focus areas for our district in 2015-16. Professional learning opportunities are evaluated through survey results, feedback, and next steps from End-Users. Professional learning opportunities are varied in its delivery: district-wide days during school hours, after-school workshops and volunteer sessions. Implementation for learning is supported through Site-Based PD from Site Administrators and coaching opportunities from Intervention Specialists.

FY 2014-15 Teacher and Administrative Salaries		
Category	District Amount	State Average for Districts In Same Category
Beginning Teacher Salary	\$45,894	\$45,092
Mid-Range Teacher Salary	\$72,057	\$71,627
Highest Teacher Salary	\$96,096	\$93,288
Average Principal Salary (ES)	\$114,607	\$115,631
Average Principal Salary (MS)	\$118,830	\$120,915
Average Principal Salary (HS)	\$130,574	\$132,029
Superintendent Salary	\$230,000	\$249,537
Percent of District Budget		
Teacher Salaries	43%	37%
Administrative Salaries	5%	5%

* For detailed information on salaries, see the CDE Certificated Salaries & Benefits webpage at www.cde.ca.gov/ds/fd/cs/.

Types of Services Funded

The district's general fund includes monies for:

1. General operations- services, materials, and support to the general education.
2. Specific education-programs offering appropriate, individualized education to students with special needs.
3. Special projects- monies from agencies (e.g., federal, state) earmarked for specific services.
4. Transportation
5. Maintenance and operations
6. District administration
7. LCFF/LCAP- Serves targeted students of the district See District's LCAP plan located on www.cvusd.k12.ca.us

Each school in the district receives an instructional budget based upon enrollment, programs and on formulas set by the Board of Education policy, state law, agreements with employee bargaining units, and guidelines of outside funding agencies.

DataQuest

DataQuest is an online data tool located on the CDE DataQuest Web page at <http://dq.cde.ca.gov/dataquest/> that contains additional information about this school and comparisons of the school to the district and the county. Specifically, DataQuest is a dynamic system that provides reports for accountability (e.g., test data, enrollment, high school graduates, dropouts, course enrollments, staffing, and data regarding English learners).

Internet Access

Internet access is available at public libraries and other locations that are publicly accessible (e.g., the California State Library). Access to the Internet at libraries and public locations is generally provided on a first-come, first-served basis. Other use restrictions may include the hours of operation, the length of time that a workstation may be used (depending on availability), the types of software programs available on a workstation, and the ability to print documents.

FY 2014-15 Expenditures Per Pupil and School Site Teacher Salaries				
Level	Expenditures Per Pupil			Average Teacher Salary
	Total	Restricted	Unrestricted	
School Site	9,887	2,428	7,459	81,791
District	♦	♦	6,192	\$81,554
State	♦	♦	\$5,677	\$75,837
Percent Difference: School Site/District			20.5	0.3
Percent Difference: School Site/ State			31.4	7.9

* Cells with ♦ do not require data.